South Arm Township

Charlevoix County, Michigan

Audit Report

For the Year Ended March 31, 2004

AUDITING PROCEDURES REPORT

	City									County		1
The have audited the financial statements of this local unit of governmental Accounting Standards Board (GASB) and the Uniterporting Format for Financial Statements of the Governmental Accounting Standards Board (GASB) and the Uniterporting Format for Financial Statements for Counties and Local Units of Government in Michigan by the Michigan by the Michigan of Financial Statements for Counties and Local Units of Government in Michigan by the Michigan by the Michigan of Government in Michigan by the Michigan of Government in Michigan by the Michigan by the Michigan of Government in Michigan by the Michigan by the Michigan of Government of Treasury. We defirm that: We have complied with the Bulletin for the Audits of Local Units of Government in Michigan by the Michigan b	udit Data	XI TOWNS	hip	☐ Village	Other	South	Arm Town	shij	2		voix	
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INTRODUCTORY SECTION

Comments and Recommendations

We have audited the general purpose financial statements of South Arm Township, Charlevoix County, for the year ended March 31, 2004 and have issued our report thereon. As part of our examination, we made a study and evaluation of the Township's system of internal accounting control to the extent we considered necessary to evaluate the system as required by auditing standards generally accepted in the United States of America. The purpose of our study and evaluation was to determine the nature, timing and extent of the auditing procedures necessary for expressing an opinion on the Township's general purpose financial statements. Our study and evaluation was more limited than would be necessary to express an opinion on the system of internal accounting control taken as a whole.

Our study and evaluation made for the limited purpose described above would not necessarily disclose all material weaknesses in the system. Accordingly, we do not express an opinion on the system of internal control of South Arm Township taken as a whole.

As a result of our examination, we deem it necessary to make the following comments and recommendations.

General

All recorded revenues were deposited timely and intact. Board minutes were maintained in proper order, and supporting documents and follow-up procedures appeared to be good. The Clerk maintains a computerized General Ledger which meets Uniform Accounting Requirements.

Budgets and Procedures

The Township prepared and adopted the required budget for its General Fund. The Township had no other budgetary funds for the audit year.

General Fund

The General Fund is presented on Schedule 1. Revenues exceeded expenditures by \$58,690. The fund balance at March 31, 2004 was \$332,631.

Current Tax Collection Fund

- 1. Property Taxes collected were distributed to taxing units prior to the end of the fiscal year and distributions were in accordance with statutory requirements.
- 2. This function was efficiently handled by the Treasurer. Receipts were filed in order of payment and deposits were made timely and intact.
- 3. Schedule 3 reflects the amount levied, collected and returned delinquent for the 2003 property tax levy.

Comments and Recommendations

General Fixed Assets

See "Notes to Financial Statements" Note 4 for a statement of changes in general fixed assets (Land, Buildings, Equipment) for the audit year.

Insurance and Surety Bond Coverage

Records indicate that the Township is insured through Burnham and Flowers and Municipal Underwriters of Michigan and has such coverage as Fire and Extended Coverage, General Liability, Workmen's Compensation, Errors and Omissions, etc. Coverage was reviewed by the Board in the audit year. The Supervisor, Clerk, and Treasurer and their deputies and the Zoning Administrator have surety bond coverage.

Payroll Procedures

Current payroll records and procedures appear good.

Other Data

The utilization of interest bearing savings accounts during the year resulted in earned interest of over \$3,529 which is a material amount for a Township of this size and operation. We commend the Treasurer and other Board members for the attention given this important matter.

After the completion of our audit, we will mail two (2) copies of this report to the State Department of Treasury.

We commend the Clerk and Treasurer for the condition of the Township records. We appreciate the courtesy extended our field auditor in the course of this examination. Your confidence is respected, and please contact us if any questions arise.

FINANCIAL SECTION

REPORT OF INDEPENDENT AUDITOR

To the Township Board South Arm Township Charlevoix County East Jordan, Michigan 49727

We have audited the accompanying general purpose financial statements of South Arm Township as of and for the year ended March 31, 2004, as listed in the Table of Contents. These financial statements are the responsibility of the Township's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of South Arm Township at March 31, 2004, and the results of its operations for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Our audit was conducted for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The individual fund and account group financial statements and schedules listed in the Table of Contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of South Arm Township. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the financial statements taken as a whole.

Tobin & Co., P.C.

Jobins Co, CC.

June 2, 2004

South Arm Township

Exhibit A

Combined Balance Sheet - All Fund Types and Account Groups

March 31, 2004

	Governmental Fund Types	Fiduciary Funds
Assets Cash in Bank Cash on Hand Accounts Receivable Delinquent Taxes Receivable Prepaid Expenses Land and Improvements Buildings and Improvements	General Fund \$ 324,262 1,964 - 6,028 377	Current Tax Collections Fund \$ 1,282
Machinery and Equipment	<u> </u>	-
Total Assets	\$ 332,631	\$ 1,440
Liabilities and Fund Equity		
Liabilities: Undistributed Taxes and Interest Total	\$	\$ 1,440 1,440
Fund Equity: Investment in General Fixed Assets Fund Balance – Unreserved	332,631	-
Total	332,631	·
Total Liabilities and Fund Equity	<u>\$ 332,631</u>	\$ 1,440

Account Group

Ger	neral		
Fixed	Assets	(Memo Only)	į
\$	-	\$ 325,544	
	-	1,964	
	-	158	
	-	6,028	
	-	377	
	8,141	8,141	
2	0,155	20,155	
	0,877	30,877	
\$ 5	9,173	\$ 393,244	
		•	
<u>\$</u>		<u>\$ 1,440</u>	
	-	1,440	
5	9,173	59,173	
		332,631	
5	9,173	391,804	
\$ 5	9.173	\$ 393.244	

South Arm Township

Exhibit B

\$ 332,631

Statement of Revenues, Expenditures and Changes in Fund Balance

General Fund

For the Year Ended March 31, 2004

Revenues	
Taxes Licenses and Permits State Grants Charges for Services Interest and Rents Other	\$ 76,060 1,200 126,077 5,340 3,529 392
Total	212,598
Expenditures	
Legislative General Government Public Safety Public Works Other Capital Outlay	10,386 55,642 38,667 35,248 13,414
Total	153,908
Excess Revenues (Expenditures)	58,690
Fund Balance – Beginning of Year	273,941

The Notes to the Financial Statements are an integral part of this statement

Fund Balance - End of Year

South Arm Township

Exhibit C

Statement of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual

General Fund

For the Year Ended March 31, 2004

Revenues	Budget	Actual	Favorable (Unfavorable)
Taxes Licenses and Permits State Grants Charges for Services Interest and Rents Other	\$ 63,851 2,000 157,000 4,010 5,100 	\$ 76,060 1,200 126,077 5,340 3,529 392	\$ 12,209 (800) (30,923) 1,330 (1,571) 317
Total	232,036	212,598	(19,438)
Expenditures			
Legislative General Government Public Safety Public Works Other Capital Outlay	10,465 70,395 48,625 95,395 12,800 	10,386 55,642 38,667 35,248 13,414 551	79 14,753 9,958 60,147 (614) 699
Total	238,930	153,908	<u>85,022</u>
Excess Revenues (Expenditures)	(1) <u>\$ (6,894)</u>	58,690	<u>\$ 65,584</u>
Fund Balance - Beginning of Year		273,941	
Fund Balance - End of Year		\$ 332,631	
(1) Budgeted from Fund Balance			

⁽¹⁾ Budgeted from Fund Balance

South Arm Township

Notes to Financial Statements

March 31, 2004

NOTE 1 – <u>SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES</u>

A. Reporting Entity

South Arm Township is a general law township located in Charlevoix County. Population as of the 2000 census was 1,844, and the current state equalized valuation for taxable property is \$123,277,700 and the taxable valuation is \$69,744,240.

The Township's general purpose financial statements include the accounts of all Township operations. The criteria for including organizations within the Township's reporting entity, as set forth in GASB No. 14, "The Financial Reporting Entity", includes oversight responsibility, fiscal dependency and whether the financial statements would be misleading if data were not included.

Based on the above criteria, there are no other organizations included in these financial statements.

B. Basis of Presentation

The financial activities of the Township are recorded in separate self-balancing funds and account groups categorized and described as follows:

Governmental Funds

<u>General Fund</u> – This Fund is used to account for all financial transactions not accounted for in another fund, including the general operating expenditures of the Township. Revenues are derived primarily from property taxes, state distributions or grants, and other intergovernmental revenues.

Fiduciary Funds

<u>Trust and Agency</u> – These Funds are used to account for assets held in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds.

South Arm Township

Notes to Financial Statements

March 31, 2004

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

B. Basis of Presentation (Continued)

Account Groups

General Fixed Assets – This account group presents the fixed assets of the Township utilized in its general operations (non-proprietary fixed assets).

C. Basis of Accounting

All governmental funds and fiduciary funds which are agency funds utilize the modified accrual basis of accounting. Under this method, revenues are recognized when received in cash except for those susceptible to accrual, which are recorded as receivables when measurable and as revenue when available to finance current operations. Significant revenues susceptible to accrual include property taxes, expenditure reimbursement type grants, certain intergovernmental revenues and operating transfers. Expenditures are recorded when the liability is incurred, except for interest on long-term debt, which is recorded when paid.

D. Measurement Focus

The accounting and reporting treatment applied to a fund is determined by its measurement focus. All governmental funds are accounted for on a spending or "financial flow" measurement focus. This means that only current assets and current liabilities are generally included on their balance sheets. Governmental fund operating statements present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets.

E. Budgets

The General Fund is under formal budgetary control. The budget shown in the financial statements for this fund was prepared on a basis not significantly different from the modified accrual basis used to reflect actual results and consist only of those amounts contained in the formal budget approved and amended by the Township.

In the body of the financial statements, the Township's actual and budgeted expenditures for the budgetary fund have been shown on a functional basis. The approved budget for this fund was adopted to the activity or cost center level.

For budgetary purposes appropriations lapse at fiscal year end.

South Arm Township

Notes to Financial Statements

March 31, 2004

NOTE 1 – <u>SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES</u> (Continued)

F. Fixed Assets

Fixed assets used in governmental fund type operations (general fixed assets) are accounted for in the General Fixed Assets Account Group. Public domain general fixed assets consisting of roads, bridges, curbs, gutters, streets, sidewalks, drainage systems and lighting systems are excluded from general fixed assets because such items are immovable and of value only to the Township. General fixed assets are not subject to annual depreciation expense.

Fixed assets are recorded at historical cost. Donated fixed assets are valued and recorded at the fair market value at date of receipt. The Township does not capitalize interest incurred during the construction of fixed assets.

G. Property Tax Procedures and Collections

Properties are assessed as of December 31, and the related property taxes become a lien the following July 1 and/or December 1. Real property taxes are collected by the Township Treasurer through February 28 of each year. As of March 1, uncollected real property taxes are returned delinquent to, and collected by, the County Treasurer. Personal property taxes remain the responsibility of the Township Treasurer to collect. It is the policy of the Township to record the real property taxes in the year of levy.

During the collection period prior to March 1, the Township Treasurer makes distribution of property tax collections to the various taxing units (County, School District, etc.) as required by statute.

For the fiscal year the Township levied property taxes as follows:

		raxable	wiinage
	SEV	Value	Rate
General Operating	\$123,277,700	\$69,744,240	.9692

H. Investments

There were no investments during the audit year.

South Arm Township

Notes to Financial Statements

March 31, 2004

NOTE I - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

I. Total Column

The "total" column on the general purpose financial statements is captioned "memo only" to indicate that it is presented only to facilitate financial analysis. Data in this column does not present financial position, results of operations, or cash flows in conformity with generally accepted accounting principles. Neither is such data comparable to a consolidation. Inter-fund transactions have not been eliminated in the aggregation of this data.

J. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

NOTE 2 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

- A. We noted no violations of legal provisions and/or contractual provision of various agreements related to financial matters.
- B. All funds had positive fund balances at March 31, 2004.
- C. Public Act 621 of 1978, Section 18, provides that a local unit shall not incur expenditures in excess of the amount appropriated. During the year ended March 31, 2004, the following cost centers exceeded their budgets without formal amendment:

Treasurer	\$ 2,094
Zoning Administration	939
Employee Benefits and	
Insurance	614

South Arm Township

Notes to Financial Statements

March 31, 2004

NOTE 3 - DEPOSITS WITH FINANCIAL INSTITUTIONS

A. <u>Legal Provisions for Deposits and Investments</u>

Act 20, Public Acts of 1943, as amended by Act 217, Public Acts of 1982, and Act 196, Public Acts of 1997, states that the Township, by resolution, may authorize the Treasurer to invest surplus funds as follows:

- 1. In bonds, securities, and other direct obligations of the United States or an agency or instrumentality of the United States.
- 2. In certificates of deposit, savings accounts, deposit accounts, or depository receipts of a bank which is a member of the Federal Deposit Insurance Corporation or a savings and loan association which is a member of the Federal Savings and Loan Insurance Corporation or a credit union which is insured by the National Credit Union Administration, but only if the bank, savings and loan association, or credit union complies with subsection (2).
- 3. In commercial paper rated at the time of purchase within the two highest classifications established by not less than two standard rating services and which matures not more than 270 days after date of purchase.
- 4. Repurchase agreements consisting of instruments defined in (1) above.
- 5. In bankers' acceptances of United States Banks.
- 6. Obligations of the State of Michigan or any of its political subdivisions that at the time of purchase are rated as investment grade by not less than one standard rating service.
- 7. In mutual funds registered under the investment company Act of 1940 with the authority to purchase only investment vehicles that are legal for direct investment by local units of government in Michigan.

B. Types of Deposits and Investments

The Township had \$349,064 deposited with local banks at March 31, 2004 with a carrying value of \$325,544. Interpreting the FDIC insurance coverage of \$100,000 per demand deposit account and \$100,000 per time deposit account in each depository, the Township had \$148,113 of uninsured deposits at March 31,2004.

South Arm Township

Notes to Financial Statements

March 31, 2004

NOTE 4 - STATEMENT OF CHANGES IN GENERAL FIXED ASSETS

	03/31/03	Additions	Dispo- sitions	03/31/02
Land and Improvements Buildings and Improvements Machinery and Equipment	\$ 8,141 20,155 30,326	\$ - - 551	\$ -	\$ 8,141 20,155 30,877
Total	\$ 58,622	<u>\$ 551</u>	\$	<u>\$ 59,173</u>

NOTE 5 - LONG-TERM DEBT

The Township has no long-term debt at March 31, 2004, and no borrowing is anticipated in the near future.

NOTE 6 - LOANS AND ADVANCES BETWEEN FUNDS

There were no inter-fund loans or appropriations during the audit year.

NOTE 7 - INVENTORIES

South Arm Township does not maintain a substantial inventory of supplies or materials. Purchases are normally made as needed, and the items are recorded as expenses at time of purchase.

NOTE 8 - RETIREMENT PLAN

The Township participates in a defined contribution pension plan through Manufacturers Life Insurance. The plan covers all elected officials. The Township clerk is the plan administrator. Township contributions to the plan were \$6,611. All costs are paid by the Township. Covered payroll was \$28,102 for the 2003-2004 plan year out of a total payroll of \$33,948. The Township provides Social Security coverage for its officials and employees.

NOTE 10 - TAXES RECEIVABLE

The delinquent taxes receivable of \$6,028 in the General Fund represent 2003 real property taxes returned to the County Treasurer for collection as of March 31, 2004. This was recognized as revenue in the audit year.

South Arm Township

Notes to Financial Statements

March 31, 2004

NOTE 11-CONTINGENT LIABILITIES

Township officials are aware of no contingent liabilities on the part of the Township.

NOTE 12-COMPENSATED ABSENCES

The Township does not provide for the payment to employees for sick leave, accumulated leave, etc.

NOTE 13-RISK MANAGEMENT

The Township is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the audit year the Township addressed these risks through the purchase of commercial insurance through Burnham and Flowers and Municipal Underwriters of Michigan. There was no significant reduction of insurance coverage from prior years nor have the amounts of any settlements exceeded insurance coverage in any of the past three fiscal years.

SUPPLEMENTAL DATA SECTION

South Arm Township

Schedule1 Page 1

Statement of Revenues, Expenditures and Changes in Fund Balance

General Fund

For the Year Ended March 31, 2004

	Brace Haron 3	71, 2004	
Revenues	Budget	Actual	Variance Favorable (<u>Unfavorable)</u>
Taxes:			
Current Taxes	0 55 550		
Delinquent Taxes	\$ 57,559	\$ 61,707	\$ 4,148
Penalty and Interest on Taxes	5,577	5,935	358
Property Toy Administration F	600	494	(106)
Property Tax Administration Fee Summer Tax Collection Fee	-	3,201	3,201
	-	4,615	4,615
Swamp Tax	100	95	(5)
Commercial Forest	15	13	(2)
Licenses and Permits:			
Zoning	2,000	1,200	(800)
State Grants:			` ,
State Shared Revenues	157,000	126,077	(30,923)
Charges for Services:			()/
Cemetery	500	663	163
Zoning	2,450	3,130	680
Land Division	1,000	1,275	275
Ordinance Sales	60	272	212
Interest and Rents:		2,2	212
Interest	5,100	3,529	(1,571)
Other:	3,100	3,327	(1,3/1)
Refunds, Reimbursements and Miscellaneous	75	392	317
Total Revenues	232,036	212,598	(19,438)
Expenditures			
T - 1 - 1 - 1			
Legislative:			
Township Board:			
Salaries and Wages	-	2,160	-
Supplies	-	503	-
Legal	-	3,998	-
Audit	-	1,828	-
Dues	-	1,216	-
Printing and Publishing	-	194	-
Training and Education	-	487	-
Total Legislative	10,465	10,386	79

South Arm Township

Schedule 1 Page 2

Statement of Revenues, Expenditures and Changes in Fund Balance

General Fund

For the Year Ended March 31, 2004

Expenditures (Continued) General Government:	Budget	Actual	Variance Favorable (<u>Unfavorable</u>)
Township Supervisor: Salaries and Wages		6,020	
Total	6,385	6,020	365
Elections:			
Total	920		920
Assessor: Supplies Contractual Services Computer Program Land Division Fees	- - -	650 9,235 8,196 160	- - -
Total	25,000	<u> 18,241</u>	6,759
Clerk: Salaries and Wages Supplies Postage Computer Program	- - -	7,556 666 143 60	- - -
Total	9,075	8,425	650
Board of Review: Salaries and Wages Supplies Printing and Publishing	- - -	690 123 407	-
Total	1,400	1,220	180

South Arm Township

Schedule 1 Page 3

Statement of Revenues, Expenditures and Changes in Fund Balance

General Fund

For the Year Ended March 31, 2004

Expenditures (Continued) General Government (Continued):	Budget	Actual	Variance Favorable (<u>Unfavorable)</u>
Treasurer: Salaries and Wages Supplies Postage Education and Training Computer Program	- - - -	11,787 2,283 2,042 15 1,182	- - - -
Total	<u>15,215</u>	17,309	(2,094)
Township Hall and Grounds: Supplies Contractual Services Telephone Public Utilities Maintenance and Repairs	- - - -	113 931 591 1,486 476	- - - -
Total	10,650	3,597	7,053
Cemetery: Contractual Services		830	
Total	1,750	830	920
Total General Government	70,395	55,642	14,753
Public Safety: Fire and Ambulance - Contractual	36,000	26,508	9,492
Planning Commission: Salaries and Wages Dues Printing and Publishing	- - -	1,490 550 730	- -
Total	3,975	2,770	1,205

South Arm Township

Schedule 1 Page 4

Statement of Revenues, Expenditures and Changes in Fund Balance

General Fund

For the Year Ended March 31, 2004

Expenditures (Continued): Public Safety (Continued):		Budget	Actual	Variance Favorable (<u>Unfavorable)</u>
Zoning Board of Appeals: Salaries and Wages				
Printing and Publishing		-	1,200 275	-
-				
Total		1,675	1,475	200
Zoning Administrator:				
Salaries and Wages		-	3,030	-
Supplies		-	255	-
Postage Contractual Services		-	75	-
Mileage		-	4,513	-
Mileage			41	-
Total	-	6,975	<u>7,914</u>	(939)
Total Public Safety	-	48,625	38,667	9,958
Public Works - Roads		95,395	35,248	60,147
Other - Employee Benefits and Insurance	_	12,800	13,414	(614)
Capital Outlay:	_	1,250	551	699
Total Expenditures	_	238,930	153,908	<u>85,022</u>
Excess Revenues (Expenditures)	(1) §	(6,894)	58,690	<u>\$ 65,584</u>
Fund Balance - Beginning of Year			273,941	
Fund Balance - End of Year			\$ 332,631	
(1) Budgeted from Fund Balance				

(1) Budgeted from Fund Balance

South Arm Township

Schedule 2

Statement of Changes in Assets and Liabilities

Current Tax Collection Fund

For the Year Ended March 31, 2004

<u>Assets</u>	Balance 03/31/03	Additions	Deductions	Balance 03/31/04
Cash Accounts Receivable	\$ 1 	\$ 1,785,305 158	\$ 1,784,024	\$ 1,282 158
Total Assets	\$1	\$ 1,785,463	<u>\$ 1,784,024</u>	\$ 1,440
<u>Liabilities</u>				
Undistributed Taxes and Interest	<u>\$ 1</u>	<u>\$ 1,785,463</u>	<u>\$ 1,784,024</u>	<u>\$ 1,440</u>
Total Liabilities	<u>\$1</u>	<u>\$ 1,785,463</u>	<u>\$_1,784,024</u>	<u>\$ 1,440</u>

South Arm Township

Schedule 3

2003 Property Tax Levy and Collections

For the Year Ended March 31, 2004

	Millage Rate		Adjusted Levy		Collected		Returned Delinquent	
County	4.3912	\$	314,612	\$	285,965	\$	28,647	
County Transit	0.2414	•	16,725	*	15,202	Ψ	1,523	
Medical Care Facility	0.7035		51,980		47,247		4,733	
Medical Care Facility Bond	0.5400		38,135		34,663		3,472	
Senior Citizens	0.3862		26,763		24,326		2,437	
Recycling	0.1447		10,022		9,110		912	
State Education	5.0000		356,392		336,618		19,774	
School District	19.3895		59,360		56,246		3,114	
School District	21.6346		750,784		683,769		67,015	
Intermediate School District	2.7298		189,677		172,406		17,271	
Township:	,0		107,077		172,400		17,271	
General	0.9692		66,199		60,171		6,028	
District Library	0.9270		59,084		53,430			
Commercial Forest Reserve	**************************************		174		174		5,654	
Total		<u>\$</u>	1,939,907	\$	1,779,327	\$	160,580	

Percent of Levy Collected

91.72%

South Arm Township

Schedule 4

Statement of Revenues and Expenditures

Property Tax Administration Fee

For the Year Ended March 31, 2004

Summer Property Tax Administration Fee Summer Property Tax Collection Fee	\$ 3,201 4,615
Total	<u>7,816</u>
Expenditures: Assessor – 50% Board of Review – 50% Treasurer – 35%	9,121 610 6,058
Total	15,789
Excess Expenditures	<u>\$ (7,973)</u>